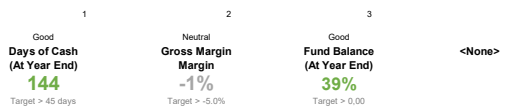
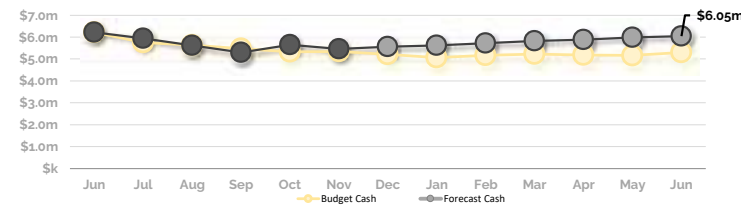


Key Performance Indicators



Cash Forecast



Financial Snapshot	Year-To-Date Financials				Annual Forecast			Remaining
	Actual	Budget	Variance	Forecast	Budget	Variance		
Revenue								
Local Revenue	549,256	498,168	\$51,088	1,158,546	1,158,546	(0)	609,290	
State Revenue	4,111,208	3,223,961	\$887,247	10,119,225	8,437,378	1,681,847	6,036,017	
Federal Revenue	554,041	1,405,131	(\$851,090)	3,618,075	3,612,300	5,775	3,064,034	
Private Grants and Donations	30,500	45,000	(\$14,500)	225,000	225,000	0	194,500	
Earned Fees	23,374	186,600	(\$163,226)	23,374	622,000	(598,626)	-	
Total Revenue	5,268,380	5,358,860	(\$90,480)	15,144,220	14,055,224	1,088,997	9,875,841	
Expenses								
Salaries	3,084,165	3,110,116	(\$25,951)	7,648,364	7,494,279	(154,085)	4,564,199	
Benefits and Taxes	780,151	648,515	\$131,636	1,930,321	2,036,572	(106,251)	1,210,140	
Staff-Related Costs	80,916	56,402	(\$24,514)	135,364	135,364	0	54,448	
Rent	-	-	-	-	-	-	-	
Occupancy Service	217,506	247,179	(\$29,673)	627,375	593,231	(34,144)	410,069	
Student Expense, Direct	484,047	501,457	(\$17,410)	1,206,022	1,203,496	(2,527)	721,976	
Student Expense, Food	212,828	286,878	(\$74,050)	688,506	688,506	0	475,678	
Office & Business Expense	151,673	177,193	(\$25,520)	426,713	425,263	(1,450)	275,040	
Transportation	160,889	446,100	(\$285,211)	1,070,640	1,070,640	0	909,751	
Total Ordinary Expenses	5,172,205	5,673,938	(\$501,733)	13,793,505	13,617,451	(176,054)	8,621,300	
Net Operating Income	96,175	(315,078)	(\$411,253)	1,350,715	437,773	(912,943)	1,254,541	
Extraordinary Expenses								
Depreciation and Amortization	-	-	-	-	-	-	-	
Interest	66,223	65,220	(\$1,003)	156,528	156,528	0	91,305	
Facility Improvements	289,392	506,372	(\$216,980)	1,377,673	1,216,773	(160,900)	579,291	
Total Extraordinary Expenses	865,616	571,792	(\$293,824)	1,534,201	1,373,301	(160,900)	670,596	
Total Expenses	6,037,821	6,245,730	(\$207,909)	15,327,706	14,989,752	(337,954)	9,291,896	
Net Income	(767,441)	(886,670)	(\$119,229)	(183,486)	(934,529)	(751,043)	583,955	
Cash Flow Adjustments	(853)	(853)	0	0	0	0	383	
Change in Cash	(767,825)	(886,670)	(\$118,845)	(183,486)	(934,529)	(751,043)	584,338	

Revenue Drivers

As of

Enrollment

YTD Attendance %

	Recent DESE Payment	Forecast	Budgeted	Change	Gain/(Loss)
Start of Year Enrollment	662	662	668	-6	0
Attrition	0.00%	0.00%	2.20%	-2.20%	0
End of Year Enrollment	662	662	670	-8	0
Attendance %	90%	90%	91%	-1%	0

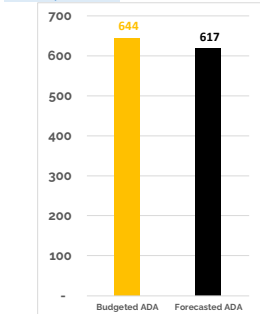
ADA

	Actual	Budget	Variance	Gain/(Loss)
Regular Term ADA				
Pre-K	12.0	12.0	0.0	0
K-12	605.0	583.8	21.2	(21.2)
Subtotal Regular Term	617.0	595.8	21.2	(21.2)
Remedial ADA				
Summer ADA	21.4	21.4	0.0	(6.1)
Total ADA	638.36	617.2	211.16	(27.3)

Special Populations Weights

	Actual	Budget	Variance	Gain/(Loss)
Free and Reduced Lunch (FRL)				
% of ADA	96.3%	96.3%	0.0%	0
Count	582.51	573.64	8.87	(20.41)
Weight	97.2	96.7	0.5	(3.0)
Individualized Education Plans (IEP)				
% of ADA	0.0%	0%	0.00%	#DIV/0!
Count	-	-	0.00	#DIV/0!
Weight	-	-	-	#DIV/0!
Limited English Proficiency (LEP)				
% of ADA	59%	59%	0%	0
Count	356.00	346.11	9.89	(16)
Weight	205.0	199.2	5.8	(8.2)
Total WADA	840.5	822.4	18.1	(29.0)
Per Wada Payment	\$ 5,100	\$ 10,492	\$ 5,393	\$ 2,109
State Aid Projection	\$ 7,503,893	\$ 9,533,238	\$ 2,029,345	\$ 1,676,543
Prior Year Adjustment	\$ 398,000	\$ 398,000	\$ -	\$ -
Net State Rev Projection	\$ 7,503,893	\$ 9,931,238	\$ 2,427,345	\$ 1,676,543
Classroom Trust Fund	\$ 269,516	\$ 269,516	\$ 0	\$ (26,794)
Basic Formula	\$ 7,234,377	\$ 9,661,722	\$ 2,427,345	\$ 1,703,337

Student Expectations



The school now forecasts 617 ADA for SY22-23. The budget target was 644.

Budge 644
 Forec 617

\$1568K More Per-Pupil Funding Than Expected

Top Border?	Bold?	Description	Current Forecast	SY22-23 Budget	Student Differe
TRUE	TRUE	Enrollment	662	670	-8
FALSE	TRUE	Attendance	90.0%	91.0%	-1.0%
TRUE	TRUE	Total ADA	617	644	-27
FALSE	FALSE	Regular Term PK	12	12	0
FALSE	FALSE	Regular Term K-1	584	605	-21
FALSE	FALSE	Remedial	0	0	0
FALSE	FALSE	Summer	21	27	-6
TRUE	FALSE	FRL Count	574	594	-20
FALSE	TRUE	FRL Weight	96	99	-3
TRUE	FALSE	IEP Count	0	0	0
FALSE	TRUE	IEP Weight	0	0	0
TRUE	FALSE	LEP Count	346	362	-16
FALSE	TRUE	LEP Weight	199	206	-6
TRUE	FALSE	WADA	922	951	-29
FALSE	FALSE	Per WADA Paym	10,492	8,383	2,109
TRUE	TRUE	State Aid	\$9.5M	\$7.9M	\$1.7M